The E-Resources Dashboard:

Performance Metrics for Initiating Conversations with Faculty

Sarah Shippy Copeland

Pressures of Limited Budget

- Small liberal arts college (FTE=2137)
- Most popular majors: animal science, nursing, sciences
- Flat materials budget, despite:
 - Explosion in the number of electronic subscriptions
 - Increasing price of subscriptions
 - Sustained requests for monograph purchases

Library Questions

- How do we assess electronic subscriptions to ensure that we are purchasing the right resources?
- What alternatives are there to cost/use metric?
- Can we turn these challenges into an opportunity to more deeply engage faculty with issues related to library collections?

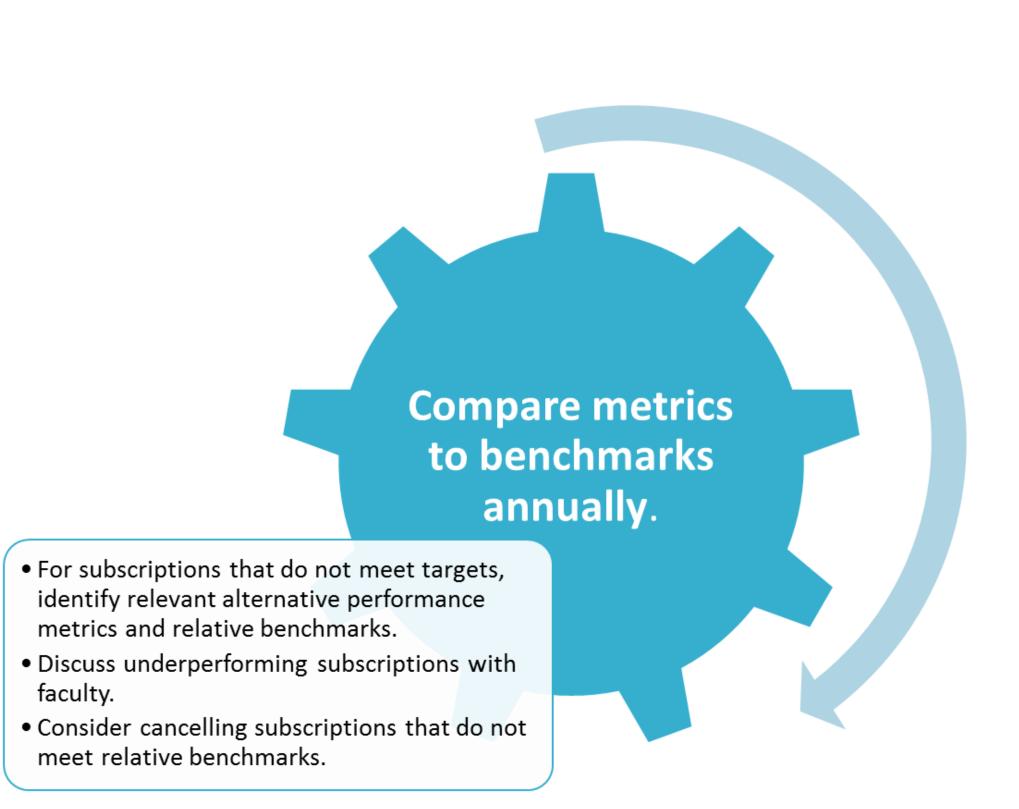
What are performance metrics?

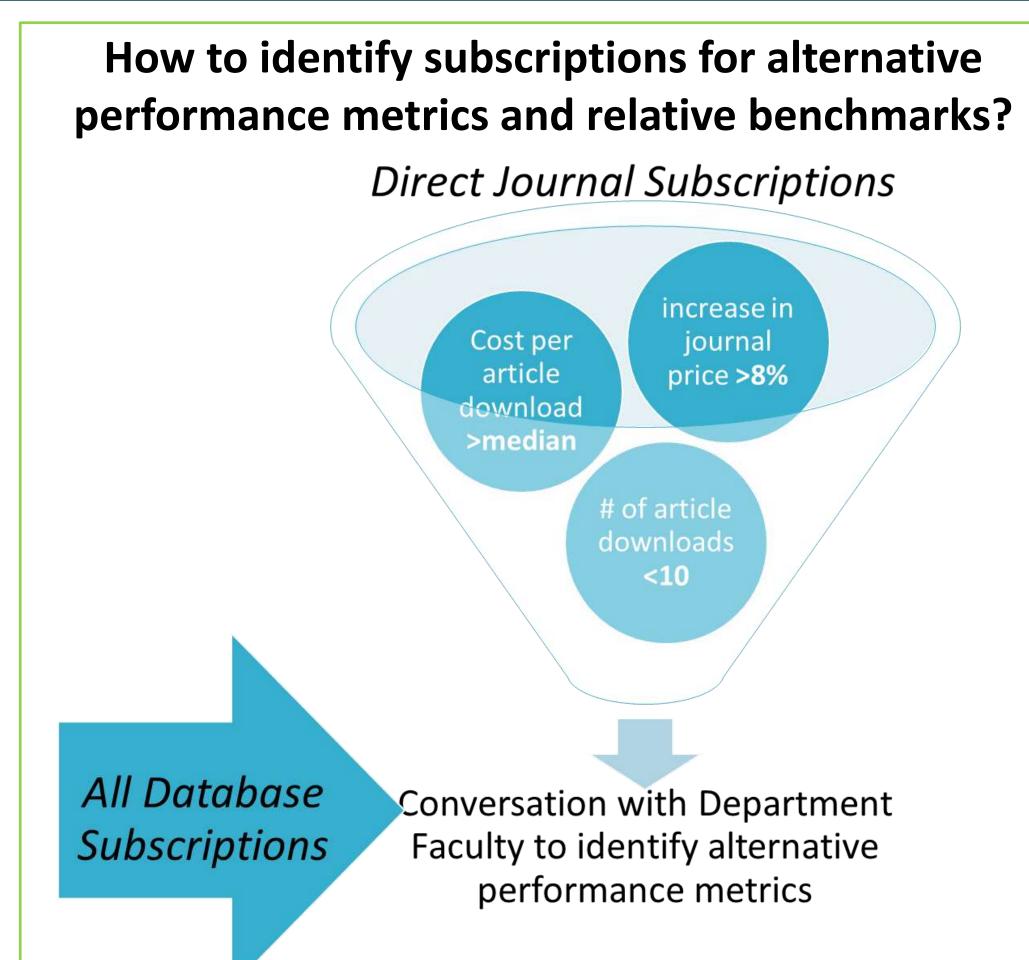
- Performance measurement = identification of targets for metrics
- Targets may be based on standards, benchmarks, or goals
- Diversity of metrics employed to get a more complete view

Getting Started

- Direct journal subscriptions evaluated in a 2-step process:
 - 1. Evaluate subscriptions according to **standard** benchmarks in 3 areas cost/download, # of downloads, % increase in price.
 - 2. For subset of direct subscriptions that exceed the standard benchmarks, establish alternative performance metrics with relative benchmarks.
- Database subscriptions evaluated annually according to **relative** benchmarks due to idiosyncratic nature of use statistics.

Annual Cycle of Evaluation Using Performance Metrics





Creating Alternative Performance Metrics

1. Identify possible relevant inputs.

Input Category	Examples	Provider
Cost	Cost of item, Department budget, Total budget	Library
Actor	Majors, Faculty, Total students taking classes in departme	Institution
Capacity	# of titles, # of journals	Vendor
Action	Article download, Result click, Search, Springshare linkout	Vendor
Incomplete actions	Turnaways, ILL requests	Various

- 2. Consider how ratios of the inputs above can offer a new perspective.
- 3. Establish relative benchmark (e.g., 2% increase in X).
- 4. Example of estimate of total undergraduate research activity:

Example of relative benchmark: 5% increase in average use direct psychology subscriptions.

Ratios for E-		Potentially Useful for
metrics	Examples	Understanding
Cost/Action	Cost/Download, Cost/Search, % department budget:% use	Budget distribution
	Article downloads/# of department majors; Article	
Action/Actor	downloads/# of students taking classes in a department	Research intensity
Action/Action	Result clicks/Search	Product use
		Whether subscription is the
	Article downloads/Total # of articles available; Titles	best method of providing
Action/Capacity	used/Total # of titles in package	access to desired information
Cost/Capacity	Cost/Article available, Cost/Title available	Value of spending
Cost/Actor	Department Budget/# of majors	Budget distribution

Estimate of Research Activity (Journal Articles) Direct Psychology Psychology Blanket **Downloads (All** Journal Licenses PsycArticles (General Fund) Subscriptions Sources) Article Downloads 29.71 Per Major (n=168) Per student taking psychology class (n=1,361) 3.67 5.19

Memorial Library
Berry College | Rome, GA

Sarah Shippy Copeland Collection Management Librarian

scopeland@berry.edu @librarianshipps

Plan for Librarian-Faculty Conversations

- Connect **annually** with faculty about subscriptions to combat limitations of existing 5-year collection review cycle.
- Partner with faculty to develop meaningful performance metrics.
- Focus conversation on what the faculty care about:
 - Student learning
 - Quality of student research
 - Ready access to standard resources
- Deepen liaison librarians' understanding of scholarly communication in the disciplines.
- Allow research needs to drive the conversation as much as the budget, even when discussing metrics.
- Create opportunities to discuss related issues, such as open access publishing, pirated content, and other "alternative" means of accessing desired research.
- Keep the conversation positive!

References

Association of Research Libraries. (2002). *Measures for electronic resources (E-Metrics)* (Complete set. ed.). Washington, D.C.: Association of Research Libraries.

Bacon, V., & Carr, P. L. (2013). Assessing value through cross-institutional comparisons: A discussion of the 2012 University of North Carolina System-Wide E-Journal Survey. *Serials Review*, *39*(2), 86-92.

Bucknell, T. (2012). Garbage in, gospel out: Twelve reasons why librarians should not accept cost-per-download figures at face value. *Serials Librarian*, 63(2), 192-212.

Fowler, D. (2007). *Usage statistics of e-serials*. Binghamton: Haworth Information Press.

Neely, A.D. (2002). Business performance measurement: Theory and practice. Cambridge: Cambridge University Press.

Smith, M.M., & Smith, J.A. (2016). What's the use? A cost-per-use study of selected business databases. *International Information & Library Review*, 48(1), 11-20.

Sutton, S. (2013). A model for electronic resources value assessment. Serials Librarian, 64:245-253.

